



October 2022 Financials



PREPARED NOV'22 BY

Contents



- Executive Summary
- Cash Forecast
- Key Performance Indicators
- Key Forecast Changes This Month
- Financials
- Monthly Projections
- Balance Sheet

Executive Summary



- The full year revenue outlook for Hogan improved this month due to two factors:
 - The State of MO released the funding equity WADA in October and it has been applied retroactively to the budget. Hogan's full year per student WADA went from \$8340 to \$10492, an increase of \$2152 per student.
 - An ESSER II draw which was originally anticipated in FY22 was actually processed in FY23. The draw improved our Federal Revenue forecast by \$338,342.
- As a result, Hogan ended October with a projected \$13.37M in cash reserves at year end.
- Despite this positive news, Hogan's FY23 revenue continues to be negatively impacted by decreasing enrollment numbers and lower than expected attendance. Current enrollment sits at 1099, just 24 students above the 1075 threshold allowed by our KLS loan covenants.



- Expenses for October continue to run below budget, mainly due to open staffing positions that remain unfilled.
- Adjustments were made to Hogan's expense forecast for trash service and security to better reflect actual vs. budgeted expenses.
- Hogan finished Oct, 2022 ahead of the full year expense budget by \$574,801 (3.7%).

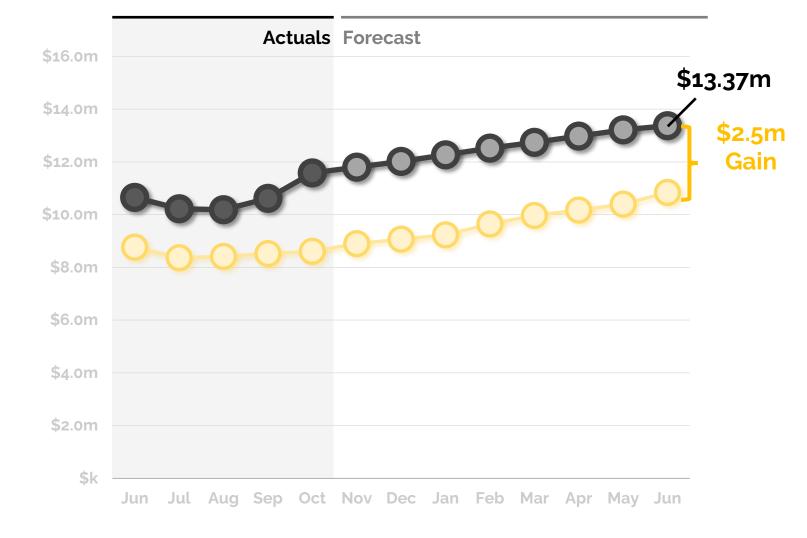
Cash Forecast



287 Days of Cash at year's end

We forecast the school's year ending cash balance as **\$13m**, **\$2.5m** above budget.

This increase is due to application of funding equity WADA and an ESSER II draw which was rec'd in FY23 vs. FY22.



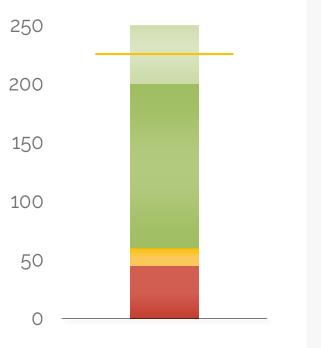


Key Performance Indicators



Days of Cash

Cash balance at year-end divided by average daily expenses

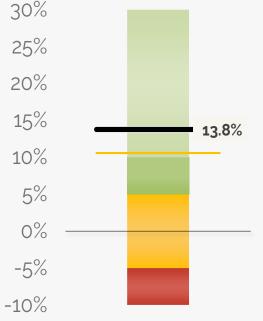


287 DAYS OF CASH AT YEAR'S END

The school will end the year with 287 days of cash. This is above the recommended 60 days

Gross Margin

Revenue less expenses, divided by revenue



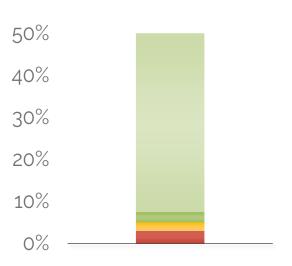
13.8% GROSS MARGIN

The forecasted net income is \$2.7m, which is \$639k above the budget. It yields a 13.8% gross margin.

Fund Balance %

60%

Forecasted Ending Fund Balance / Total Expenses

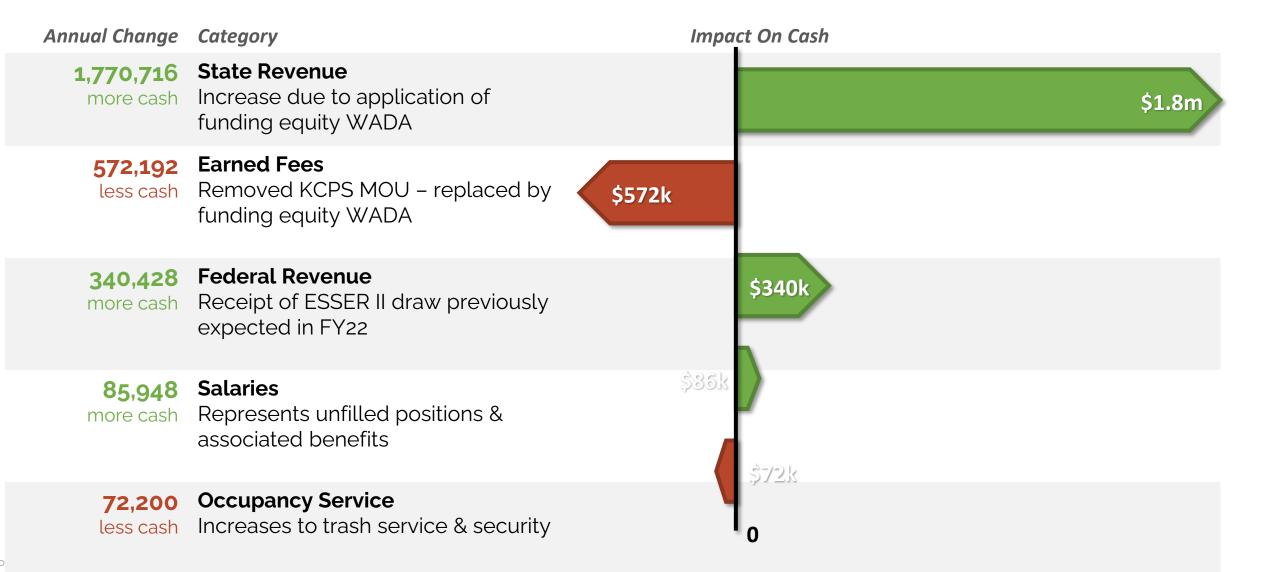


79.14% AT YEAR'S END

The school is projected to end the year with a fund balance of \$13,439,355. Last year's fund balance was \$10,724,590.

Key Forecast Changes This Month

The October forecast increased the year-end cash expectation by \$1.6m. *Key changes*:



	Ye	Year-To-Date		А	Annual Forecast				
	Actual	Budget	Variance	Forecast	Budget	Variance	Remaining		
Revenue									
Local Revenue	562,512	492,270	70,242	1,500,534	1,491,727	8,807	938,022		
State Revenue	3,717,952	3,043,608	674,344	10,691,316	10,407,630	283,686	6,973,364		
Federal Revenue	553,608	1,904,211	(1,350,604)	6,543,206	6,202,728	340,478	5,989,598		
Private Grants and Donations	355,700	55,750	299,950	557,500	557,500	-	201,800		
Earned Fees	263,406	194,573	68,833	403,617	972,866	(569,249)	140,211		
Total Revenue	5,453,178	5,690,413	(237,235)	19,696,173	19,632,450	63,723	14,242,996		
Expenses									
Salaries	1,929,993	2,375,083	445,090	6,552,119	7,125,248	573,129	4,622,127		
Benefits and Taxes	531,520	676,548	145,027	1,890,190	2,029,643	139,454	1,358,669		
Staff-Related Costs	50,148	75,958	25,811	227,875	227,875	0	177,727		
Rent	66,667	50,000	(16,667)	200,003	150,000	(50,003)	133,336		
Occupancy Service	346,367	362,568	16,200	1,159,903	1,087,703	(72,200)	813,536		
Student Expense, Direct	371,979	608,690	236,710	1,826,069	1,826,069	(O)	1,454,090		
Student Expense, Food	257,176	364,332	107,155	1,092,995	1,092,995	0	835,819		
Office & Business Expense	276,224	380,283	104,059	1,156,428	1,140,849	(15,579)	880,204		
Transportation	155,130	313,853	158,723	941,560	941,560	(0)	786,430		
Total Ordinary Expenses	3,985,204	5,207,314	1,222,110	15,047,142	15,621,943	574,801	11,061,937		
Net Operating Income	1,467,974	483,098	984,875	4,649,032	4,010,508	638,524	3,181,058		
Extraordinary Expenses									
Interest	157,431	28,078	(129,353)	84,233	84,233	0	(73,198)		
Facility Improvements	379,210	616,678	237,468	1,850,034	1,850,034	0	1,470,824		
Total Extraordinary Expenses	536,641	644,756	108,115	1,934,267	1,934,268	1	1,397,626		
Total Expenses	4,521,845	5,852,070	1,330,225	16,981,409	17,556,210	574,802	2 12,459,564		
Net Income	931,333	(161,657)	1,092,990	2,714,765	2,076,240	638,525	3 1,783,432		
Cash Flow Adjustments	(122)	-	(122)	5,874	_	5,874	4 5,995		
Change in Cash	931,211	(161,657)	1,092,869	2,720,639	2,076,240	644,398	5 1,789,427		

D REVENUE: \$64K AHEAD

Funding equity WADA, ESSER II pmt, adjustments to enrollment & attendance

2 EXPENSES: \$575K AHEAD

Salaries/benefits from unfilled positions

B NET INCOME: \$639K ahead

CASH ADJ:\$6K AHEAD

Student tech deposits & breech of contract pmts

NET CHANGE IN CASH: \$644K AHEAD

	Actual				Forecast								
Income Statement	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	TOTAL
Revenue													
Local Revenue	159,450	144,898	125,697	132,468	117,253	117,253	117,253	117,253	117,253	117,253	117,253	117,253	1,500,534
State Revenue	652,434	768,164	702,991	1,594,362	871,671	871,671	871,671	871,671	871,671	871,671	871,671	871,671	10,691,316
Federal Revenue	76,426	9,573	0	467,609	748,700	748,700	748,700	748,700	748,700	748,700	748,700	748,700	6,543,206
Private Grants and Donations	1,000	40,700	314,000	0	25,225	25,225	25,225	25,225	25,225	25,225	25,225	25,225	557,500
Earned Fees	95,176	0	168,230	0	17,526	17,526	17,526	17,526	17,526	17,526	17,526	17,526	403,617
Total Revenue	984,485	963,335	1,310,918	2,194,440	1,780,374	1,780,374	1,780,374	1,780,374	1,780,374	1,780,374	1,780,374	1,780,374	19,696,173
Expenses													
Salaries	538,677	442,981	479,855	468,479	585,525	578,202	554,427	554,427	579,915	564,177	567,177	638,277	6,552,119
Benefits and Taxes	139,145	131,021	127,291	134,063	170,037	169,737	167,658	167,658	169,608	168,404	169,429	176,138	1,890,190
Staff-Related Costs	6,252	14,263	11,701	17,932	22,216	22,216	22,216	22,216	22,216	22,216	22,216	22,216	227,875
Rent	16,667	16,667	16,667	16,667	16,667	16,667	16,667	16,667	16,667	16,667	16,667	16,667	200,003
Occupancy Service	81,274	73,148	92,261	99,684	101,692	101,692	101,692	101,692	101,692	101,692	101,692	101,692	1,159,903
Student Expense, Direct	58,017	220,061	38,835	55,067	181,761	181,761	181,761	181,761	181,761	181,761	181,761	181,761	1,826,069
Student Expense, Food	226,775	0	30,401	0	104,477	104,477	104,477	104,477	104,477	104,477	104,477	104,477	1,092,995
Office & Business Expense	60,090	63,614	64,370	88,149	110,026	110,026	110,026	110,026	110,026	110,026	110,026	110,026	1,156,428
Transportation	3,325	5,136	8,353	138,316	98,304	98,304	98,304	98,304	98,304	98,304	98,304	98,304	941,560
Total Ordinary Expenses	1,130,222	966,890	869,735	1,018,358	1,390,704	1,383,082	1,357,228	1,357,228	1,384,665	1,367,724	1,371,749	1,449,558	15,047,142
Operating Income	-145,737	-3,555	441,183	1,176,082	389,670	397,293	423,147	423,147	395,709	412,651	408,626	330,817	4,649,032
Extraordinary Expenses													
Interest	7,019	7,019	7,019	136,372	-9,150	-9,150	-9,150	-9,150	-9,150	-9,150	-9,150	-9,150	84,233
Facility Improvements	281,250	28,750	0	69,210	183,853	183,853	183,853	183,853	183,853	183,853	183,853	183,853	1,850,034
Total Extraordinary Expenses	288,269	35,769	7,019	205,582	174,703	174,703	174,703	174,703	174,703	174,703	174,703	174,703	1,934,267
Total Expenses	1,418,491	1,002,659	876,754	1,223,940	1,565,408	1,557,785	1,531,931	1,531,931	1,559,368	1,542,427	1,546,452	1,624,261	16,981,409
Net Income	-434,006	-39,324	434,164	970,500	214,967	222,589	248,443	248,443	221,006	237,947	233,922	156,113	2,714,765
Cash Flow Adjustments	2,750	3,124	94	-6,089	749	749	749	749	749	749	749	749	5,874
Change in Cash	-431,257	-36,201	434,258	964,411	215,716	223,339	249,193	249,193	221,755	238,697	234,672	156,863	2,720,639 PAGE 9

	Previous Year End	Current	Year End
	6/30/2022	10/31/2022	6/30/2023
Assets			
Current Assets			
Cash	10,652,639	11,583,850	13,373,277
Total Current Assets	10,652,639	11,583,850	13,373,277
Total Assets	10,652,639	11,583,850	13,373,277
Liabilities and Equity			
Liabilities			
Current Liabilities			
Other Current Liabilities	-71,951	-72,073	-66,077
Total Current Liabilities	-71,951	-72,073	-66,077
Total Long-Term Liabilities	0	0	
Total Liabilities	-71,951	-72,073	
Equity			
Unrestricted Net Assets	10,724,590	10,724,590	10,724,590
Net Income	0	931,333	2,714,765
Total Equity	10,724,590	11,655,923	13,439,355